

**City of Alexandria, Virginia**  
**FY 2023 Proposed Operating Budget & CIP**  
**Budget Questions & Answers**

**April 1, 2022**

**Question:** Can you please provide a list of the budget reductions/efficiencies that were considered during the budget development process, but ultimately not recommended?

**Response:**

Early in the FY 2023 budget development process, staff estimated an \$8.4 million budget shortfall due to high-demand expenditure needs, particularly in the areas of City and school operating, Metro operating and capital costs, and City and school capital infrastructure needs. To address this shortfall, the City Manager and the Office of Management and Budget instructed departments to develop expenditure reduction options equal to or greater than 2.5% of FY 2022 General Fund budgets. This exercise requested \$9.1 million in expenditure reduction options or revenue increases to be submitted from departments.

As revenues showed signs of recovery and the reduction target was significantly less than in previous years, the FY 2023 Proposed Budget was balanced using \$2.8 million in submitted efficiencies and cost recovery options. The attached list includes \$5.7 million in reduction options that were considered but not included in the FY 2023 Proposed Budget. All reduction proposals were reviewed by the Office of Management & Budget and prioritized by Focus Area groups. In many cases, the items on this list were not selected because they represent priority programs or services or if the reductions were taken would provide significant service reductions to the community or increase pressures on other City services.

Attachment 1: List of Reductions not taken