Understanding the Budget



CITY OF ALEXANDRIA BUDGET PROCESS

The City's budget serves as the documentation of the financial, policy, and service decisions that have been authorized for the fiscal year. The **FY 2026 Budget** outlines the decisions proposed by the City Manager and for the coming fiscal year. The budget document contains some of the best sources of information on City governmental programs, as well as key financial information for policy makers and managers.

- **Financial Decisions**. The budget provides an estimate of the costs that will be incurred if programs are carried out as planned and the public and private revenues available to finance these activities (through sources such as state and local taxes and grants). The appropriation ordinance adopted by City Council legally authorizes the expenditure of public monies and becomes the approved financial plan for the upcoming fiscal year.
- Policy Decisions. The budget reflects decisions made by the City Manager and department directors to prioritize and allocate
 resources toward providing services that help the City achieve common goals efficiently and effectively. As a management
 tool, the budget also establishes accountability for the effective and efficient operation of programs and activities and
 identifies responsibility for the delivery of City services.
- **Service Decisions**. The budget describes the services provided by each departmental program within the City. Each section of this book, organized by department, provides a description of the department's costs and services and their benefit from this investment. Performance data is also provided for each department to quantify levels of service, effectiveness, and quality.

The FY 2026 budget development process began November 23, 2024, when the Office of Management and Budget presented planning for the FY 2026 General Fund Operating Budget and Capital Improvement Program and FY 2026 City Council Budget Guidance at the City Council Retreat. Alexandria City Public Schools also presented a similar overview to the City Council providing additional context of the budget challenges anticipated for FY 2026. The Budget and Fiscal Affairs Advisory Committee (BFAAC) also presented a brief report to discuss issues and topics of interest to the committee to City Council as well as a work plan for the various issues the Committee intends to explore this year.

Based on this information, City Council adopted its **Budget Guidance on November 26, 2024** (<u>www.alexandriava.gov/Budget</u>) for the General Fund budget and City Council adopted the **Budget Process** to be used by City Council to adopt the budget in the spring.

Based on current City Council Priorities, City Council's Guidance, input from subject matter experts and Boards, Committees and Commissions, the City Manager provided budget guidance for priority investments in the City government for City Departments. City departments then responded to this guidance by developing formal budget proposals outlining how targeted programs would advance the goals of the City using a specified level of resources (i.e., dollars and staff). Departments were also asked to generate budget reductions and/or revenue increases to help address the budget gap shared at the City Council Retreat.

Individual Department Budget Meetings were held between departments, Office of Management and Budget staff and the City Manager's Office to evaluate each budget submission. Deputy City Managers evaluated the proposals and made recommendations to the City Manager on funding and service levels. Thorough review of each department budget proposal, including each proposal's impact on City Council's Priorities and the scored results of the Budget Equity Tool, informed the City Manager's decision on options for inclusion in the City Manager's Proposed Budget.

The City Manager's Proposed Budget for FY 2026 outlines the funding levels by department and program that resulted from the deliberation process described above. The City Manager will present the FY 2026 Proposed Budget to the City Council on February 25, 2025 and the Public on February 27, 2025. Throughout February, March, and April, City Council will conduct several **Budget Work Sessions** and three **Budget Public Hearings** (March 10, 2025 at 5:30 pm, March 15, 2025 at 9:30 am, and April 8, 2025 at 5:30 pm) to deliberate funding and tax levels for the proposed budget. These deliberations will culminate with a Add/Delete Work Session in which City Council will add and/or subtract funding for services from the proposed budget, while keeping it balanced. City Council is scheduled to adopt the **FY 2026 Budget** on April 30, 2025.

For more information about the capital budget development process, see the CIP Overview section of this book.

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City of Alexandria FY 2026 Budget Development Process

MONTH	RESIDENTS	MAYOR & CITY COUNCIL	CITY ADMINISTRATION
November	BFAAC Report—Key Policy Issues Resident advisory committee provides City Council with feedback on key policy issues facing the City in coming fiscal year at the City Council Retreat.	City Council Retreat City staff meets with City Council to provide preliminary budget estimates and historical spending trends. Budget Guidance City Council gives staff guidance on overall expenditure and revenue limits. This guidance drives the decisions of the City Manager as the Proposed Budget is developed. Budget Process Resolution City Council gives staff guidance on overall budget process.	City Manager Targeted Investment Goals The City Manager defines priority investment areas in the City Government based on City Council Priorities, the City Council's Guidance, input from subject matter experts and input from Boards, Committees and Commissions.
December			Proposed Budget Development OMB and the City Managers Office review proposals and make recommendations to inform the City Manager's decisions for the City Manager's Proposed Budget. The City
January			Manager s Proposed Budget. The City Manager develops a balanced Proposed Budget within the City Council budget guidance.
February		Budget Work Sessions	Proposed Budget Presentation The City Manager presents the Proposed Budget to City Council.
March	Budget Public Hearings Members of the public comment on the Proposed Budget and offer suggestions to City Council for the Approved Budget through the public hearing or City website.	City staff meets with City Council to provide background information on the Proposed Budget. City Council requests additional information on specific budget issues from staff through Budget Memos.	Budget Memos
April	Budget Public Hearing Members of the public comment on the Tax Rate and Add/Delete proposals and offer suggestions to City Council for the Approved Budget through the public hearing or City website.	Final Budget Adoption City Council makes final decisions and adopts the official City of Alexandria Budget for the upcoming fiscal year.	OMB and other City staff respond to inquiries from City Council through Budget Memos.
May			
June			Approved Budget OMB publishes the Approved Budget document and begins to develop Budget Guidelines for the next fiscal year.

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CITY COUNCIL PRIORITIES

Alexandria City Council has adopted five priorities to provide a cohesive framework for budget and policy decisions for the next fiscal year. These priorities have a business plan, which together provide the framework for an interdepartmental approach to achieving city goals. The business plans describe how the City will ensure each priority area is well run, the community receives quality services, and the availability of indicators to track the City's progress.

INDICATORS BY CITY COUNCIL PRIORITY AREA

COMMUNITY CONNECTION

- Percentage of closed 311 requests completed within SLA timeline.
- · Average customer 311 satisfaction rating.
- Average customer satisfaction with 311 case resolution.
- Average engagement rate for posts and content across all social platforms.
- Percentage of City website pages meeting plain language standards.

EMPLOYEE ATTRACTION AND RETENTION

- · Percentage of employees opting into benefits.
- Employee turnover rate.
- · Percentage of full time City employees with 10 or more years of City employment.
- Number of applicants per job posting.

HOUSING OPPORTUNITIES

- Percentage of renter households with incomes below \$50,000 who are housing cost burdened.
- Percentage of multifamily rental housing that is committed affordable.
- Percentage of homeownership units that are assisted.
- Eviction rate.
- Total number of AL Breathes participants.
- Number of proactive residential rental inspections performed.
- Net new housing unit.

Understanding the Budget



CITY COUNCIL PRIORITIES

INDICATORS BY CITY COUNCIL PRIORITY AREA

ELIMINATE COMMUNITY DISPARITIES

- Percentage of kindergarten students adequately immunized.
- Number of Medicaid expansion program enrollees.
- Percentage of ACPS kindergartners who enter with pre-kindergarten experience.
- Number of older adults served through DCHS home-based service program.
- Number of youth served in the summer youth employment program.
- Percentage of City Out of School Time Program enrollment at system capacity.
- High school graduation rate.
- Percentage of households moved from emergency shelter to permanent housing.

ECONOMIC STRENGTH

- Value added by new development projects.
- Number of small businesses counseled.
- Average Business Tenure.
- Job Placements by the Workforce Development Center.
- Percentage of City General Fund revenue from residential real estate sources.

Understanding the Budget



BUDGET DOCUMENT ORGANIZATION

The City's financial operations are budgeted and accounted for in a number of **funds**, or fiscal entities that function independently and contain self-balancing sets of accounts that include revenues, expenditures, assets and liabilities. The City has established several separate funds — including the General Fund, Special Revenue Fund, Capital Projects Fund, Internal Services Fund, and the Sanitary Sewers and Stormwater Enterprise Funds — which are described in detail in the **Fund Balance** section of this document.

Most tax and other revenues — with the notable exception of state and federal grants — are budgeted and accounted for in the **General Fund**. Likewise, all expenditures funded by General Fund revenues are budgeted as direct General Fund expenditures. This direct treatment of expenditures is a concession to a more informative budget presentation. Transfers between funds are budgeted twice—once in the originating fund and once in the receiving fund. In order to show the complete appropriation for each fund without overstating actual spending, total revenues and expenditures are displayed with and without inter-fund transfers included

In contrast to the accounting practices of private enterprises, where the primary focus is the calculation of profits and losses, governmental accounting is directed toward expenditure control and budgetary compliance. The City's accounting function is accomplished by incorporating budgetary accounts into fund ledgers and recording appropriations — expenditure authorizations adopted by City Council. All appropriations are legally controlled at the department level for the General Fund and Special Revenue Funds. Budgets are prepared for the Capital Projects Funds on a project basis and cover the life of the project. The Internal Services Fund is controlled at the total Net Assets level.

Appropriations are administratively controlled by the classification of expenditure — personnel, non-personnel, capital outlays, interfund transfers and debt service — reflected in the budget document. The City Manager may, at any time, transfer any unencumbered appropriation (monies that have not been allocated to a specific service or function) within the budget of an office, department, or agency. Transfers of appropriations between expenditure classifications within the same department or agency budget must be approved by the City Manager (or designee).

The City's budget is prepared in accordance with "Generally Accepted Accounting Principles" (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB) and the Auditor of Public Accounts of the Commonwealth of Virginia (APA). These principles are also used to prepare the City's audited Annual Comprehensive Financial Report. The City's budget applies two different accounting methods depending on the nature of the fund.

- The modified accrual basis of accounting is used to prepare the budgets of the General, Special Revenue, and Capital Projects Funds. Under this method of accounting, revenues are recognized in the period that they become measurable and available. With respect to real and personal property tax revenue and other local taxes, the term "available" is limited to collection within 45 days of the fiscal year-end. Federal and State reimbursement-type grants are recorded as revenue when related eligible expenditures are incurred.
- The accrual basis of accounting is used to prepare the budget and financial statements of the Proprietary Funds. Under this method of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred without regard to receipt or disbursement of cash.

Once approved, the budget can be amended either by the re-appropriation ordinance (generally in November) or by supplemental appropriation ordinances (generally 2-3 times during the fiscal year). A re-appropriation ordinance allows encumbered monies (monies allocated to a specific service of function) from the previous fiscal year to be recognized in the current fiscal year. These encumbered monies are identified specifically within the previous fiscal year's Annual Comprehensive Financial Report. A supplemental appropriation ordinance amends the budget for grant programs to reflect actual revenue received and to make corresponding balancing adjustments to grant program expenditures. A supplemental appropriation also amends the budget for duly-docketed City Council items during the fiscal year that increase or reduce the current fiscal year appropriation. A supplemental appropriation ordinance may, therefore, either increase or reduce the City's total budget from the original approved budget appropriation.

For more information on financial policies for the City of Alexandria, refer to the Legislative References section of this document.

Understanding the Budget



Health Department



Alexandria Health Department's (AHD) mission is to protect and promote health and well-being for all Alexandria communities and includes serving Virginia residents and others as required by Virginia Department of Health and /or federally funded services. AHD Public Health Specialty Clinics are essential elements of Alexandria's safety net system. Preventive Clinic services and programs, unique to AHD, include the Nutrition/Women, Infants, and Children (WIC) Program, Immunization Clinic, Family Planning, Reproductive and Sexual Health Clinics, HIV/AIDS's ervices, Case Management/Baby Care, and the Tuberculosis Program. The Teen Wellness Center provides health's ervices to Alexandria youth. AHD's Environmental Health Division operates Food Safety, Vector Control and Aquatic Health programs. AHD's Public Health Emergency Management helps Alexandria communities prepare for, respond to and recover from public health emergencies and includes the Medical Reserve Corps, a program to recruit, train, mobilize, and retain volunteers. AHD's Epidemiology Program investigates, monitors, and offers guidance to prevent and control, communicable diseases; it also analyzes and interprets data to guide program and policy development. AHD's Population Health Division provides research, policy development, and public health leadership to Alexandria organizations and communities so all Alexandrians have an equal opportunity for health.

The first page of each department section provides an introduction to the department, providing an overview of department structure and high-level programs.

Department Contact Info

703.746.4996

www.alexandriava.gov/health/

Department Head

David C. Rose, MD, MBA, FAAP

Understanding the Budget



Health Department



EXPENDITURE SUMMARY

FY 2024	FY 2025
Actual	Approved
\$2,299,027	\$2,676,397
\$6,913,439	\$7,050,077
\$0	\$40,000
\$9,212,466	\$9,766,474
	\$2,299,027 \$6,913,439 \$0

These two tables represent the same budget totals, but are presented differently. The first table presents information by character or category of expense. The second table displays information by fund.

Total Department FTEs	20.25	22.25	22.25		0.0%
Total	\$9,212,466	\$9,766,474	\$10,085,981	\$319,507	3.3%
American Rescue Plan	\$546	\$0	\$0	\$0	0.0%
CARES	\$0	\$0	\$0	\$0	0.0%
Internal Service Fund	\$0	\$40,000	\$82,924	\$42,924	107.3%
Other Special Revenue	\$87,708	\$89,465	\$101,692	\$12,227	13.7%
Fiscal Year Grants Donations	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	0.0%
Non-Fiscal Year Grants	\$52,711	\$0	\$0	\$0	0.0%
General Fund	\$9,071,501	\$9,637,009	\$9,901,365	\$264,356	2.7%
Expenditures by Fund					
Total	\$9,212,466	\$9,766,474	\$10,085,981	\$319,507	3.3%
Capital Goods Outlay	\$0	\$40,000	-	\$42,924	107.3%
Non-Personnel	\$6,913,439	\$7,050,077		•	

Also included are highlighted budget changes for the upcoming fiscal year.

FISCAL YEAR HIGHLIGHTS

- Personnel expenditure increases are driven by standard step and benefit rate adjustments and a total pay scale increase of 1.0% for non-collectively bargained City employees. These increases are offset by the elimination of one grant-funded position, and a reduction in funds for the City supplemental retirement plan.
- Non-personnel cost increases are due to a \$0.3M increase in City matching funds to support State Health Department costs.
 These costs include scheduled rent increases, new software, as well as salary supplements for State employees.
- Capital goods outlay increase by \$42,924 for FY 2026, due to scheduled vehicle replacement costs.

Understanding the Budget



Health Department



DEPARTMENT CHANGES TO CITY SERVICES

Adjustments		FTE	Amount
TOTAL FY 2025 APPROVED ALL FUNDS BUDGET	Changes to the services or fundi	ng of a	74
All Programs Current services adjustments reflect the change in cost of continu		e, in te	
next fiscal year, including regular increases and/ordecreases in sa agreements, and materials. Personnel increases include a total pa collectively bargained City employees.	-		
City Match and Supplement to State Budget			
Reduction in City Supplemental Retirement — The budget is reduce funding for State employees subscribed to the City's supplemental based on actual spending since FY 2024, and represents an efficient services.	l retirement plan. This reduction is	0.00	-\$29,820
Health Leadership and Management			
IT Informatics Specialist — One grant-funded IT Informatics Special budget due to the ending of the grant.	alist position is removed from the	(1.00)	(\$121,000)
		21.25	\$10,085,981

Understanding the Budget



Health Department



PERFORMANCE INDICATORS

Indicators in the City Council Priorities this Department contributes to:

- Total number of ALX Breathes participants
- Percentage of kindergarten students adequately immunized

This page includes Key Department Indicators that measure performance.

Department Key Indicators

The information in this dashboard was reported by the department.

Indicator		Most Recent	Improving, Needs Improvement, N/A	A	Innual Trend		
				89%	91%	94%	
Student adequately immunized rate, k	kindergarten	94%		CY21	CY22	CY23	
						12.4	
Teen pregnancy per 1,000 teens		12.4		10.3	9.4		
				CY20	CY21	CY22	
Number of sexual and reproductive he	ealth visits			2,633	2,420	2,544	
provided for uninsured and underinsu individuals	ired	2,544					
individuals				FY22	FY23	FY24	
Monthly average participants in Wom	en Infants		_	3,277	3,283	2,962	
and Children (WIC) program	en, iniants,	2,962	_				
				FY21	FY22	FY23	
			_	41	39	32	
Early syphilis rate per 100,000 popular	tion	32					
				CY21	CY22	CY23	
Barrest and a stabilish as a first and a	od oo lab la a s		_	71.6%	71.5%	69.5%	
Percentage of establishments inspects days of their due date	ed within 15	69.5%	_				
			•	FY22	FY23	FY24	

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Health Department



SERVICES PROVIDED BY DEPARTMENT

Service		This page includes a list of services, and a des
Administration and Leadership	Provides strategic planning for and dire human resource management to attract provides financial management to plan facility management to oversee infrastr	
Aquatic Heal th & Sa fety		o ensure compliance with required local codes. level opers, and communities constructing or
Community Health Partnering	Coordinates coalition building, collabo Alexandria to facilitate a healthy and th	ora tive planning, and community action for nriving community.
Food Safety	ensure food sa fety. Grants and manage	or compliance with State and local codes to s food permits. Staffs the City Permit Center to its and food safety advice) for restaurants.
Health Data Surveillance & Reporting: Reportable Disease Management/Tracking	development of policies and programs;	and monitors health trends to enable data-driven investigates communicable diseases to help , and the community; prevent, limit, and halt the
Public Health Emergency Management	Prepares for, responds to, and plans rec	covery from natural and man-made emergencies.
Teen Wellness Center	Provides outpatient clinical services to help ensure academic success.	the Alexandria youth age 12-19 years of age to
Vector Control	Responds to complaints. Advises reside control vector-borneillnesses.	ents and businesses on how to best prevent and
City Match & Supplement	Local Government Agreement with the St supplement.	ta te (VDH) for required match funding and
Sexual and Reproductive Health	Provides sexual health clinical services preventive health services for low-income	i, comprehensive family planning, and related me women and men.
HIV Prevention	•	rith community partners and City agencies. groups. Provides support to the HIV/AIDS
Nursing Home Screening	Provides required screenings for adults home care.	and children eligible for Medicaid-reimbursed in-

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Health Department



On this page, program level expenditure data are summarized for FY 2026 and the prior two fiscal years.

PROGRAM LEVEL SUMMARY

Program	FY 2024 Actual	FY 2025 Approved	FY 2026 Proposed	\$ Change 2025 - 2026	% Change 2025 - 2026
Leadership and Management	\$432,272	\$206,008	\$319,049	\$113,041	54.9%
City Match and Supplement to State Budget	\$6,659,022	\$7,047,684	\$7,322,014	\$274,330	3.9%
Community Based Health Services	\$761,527	\$779,452	\$608,470	(\$170,982)	-21.9%
Environmental Health	\$276,547	\$352,499	\$324,410	(\$28,089)	-8.0%
Health Equity	\$186,360	\$264,856	\$343,858	\$79,002	29.8%
Case Management/Baby Care	\$896,738	\$1,115,975	\$1,168,180	\$52,205	4.7%
Total Expenditures (All Funds)	\$9,212,466	\$9,766,474	\$10,085,981	\$319,507	3.3%

- Leadership and Management's expenditures experienced standard step and benefit rate adjustments and a total pay scale
 increase of 1.0% for non-collectively bargained City employees, as well as an increase scheduled vehicle replacement funding.
 These increases are partially offset by a reduction of a 1.00 FTE IT Informatics position.
- The City Match and Supplement to State Budget program is increasing by \$0.3M due to increases in the City match for 2 new
 State positions supported by the City, as well as rent increases for Department offices at the Del Pepper Center. This increase
 is partially offset by a reduction of \$29,820 for City supplemental retirement funding.
- Community Based Health Services decrease as a result of the reclassification of one P Specialist; the position was then moved to the Health Equity program. This decrease funding for standard step increases and benefit rate adjustments.

significant FTE changes to each program.

Environmental Health expenditures increased due to standard step and benefit rate

crease from 1.00 alth Services.

This page also includes notes regarding

Health Equity's expenditures increased due to standard step and benefit rate adjustments, as additional Outreach Coordinator position that was reclassified and moved from Community

idjustments.

Case Management/Baby Care's expenditures increased due to standard step and benefit ra

	FY 2024	FY 2025	FY 2026	\$ Change	% Change
Program	Actual	Approved	Proposed	2025 - 2026	2025 - 2026
Leadership and Management	2.00	2.00	1.00	(1.00)	-50.0%
City Match and Supplement to State Budget	-	-	-	0.00	0.0%
Community Based Health Services	6.00	6.00	5.00	(1.00)	-16.7%
Environmental Health	3.00	3.00	3.00	0.00	0.0%
Health Equity	1.00	2.00	3.00	1.00	50.0%
Case Management/Baby Care	8.25	9.25	9.25	0.00	0.0%
Total FTEs	20.25	22.25	21.25	(1.00)	-4.5%

Understanding the Budget



Health Department



LEADERSHIP AND MANAGEMENT

Program Description: This program provides leadership, general management, and administrative support to City and State programs and efforts.

	FY 2024	FY 2025	FY 2026	\$ Change	% Change
Expenditures by Character	Actual	Approved	Proposed	2025 - 2026	2025 - 2026
Personnel	\$243,554	\$44,591	\$137,888	\$93,297	209.2%
Non-Personnel	\$188,718	\$121,417	\$98,237	(\$23,180)	-19.1%
Capital Goods Outlay	\$0	\$40,000	\$82,924	\$42,924	107.3%
Total Program Expenditures (All Funds)	\$432,272	\$206,008	\$319,049	\$113,041	54.9%
Total Program FTEs	2.00	2.00	1.00	-1.00	0.00

Next, a more in-depth breakdown of each program is provided. This includes a program description and financial information for the most recent year actuals, current original budget, and approved allocation for the upcoming year. Information is displayed by character or category of expense.

CITY MATCH AND SUPPLEMENT TO STATE BUDGET

Program Description: The City Match and Supplement provides supplemental salary and retirement funding to improve recruitment and enhance retention as well as funding Public Health programs and initiatives via a required match percentage as specified by Virginia Department of Health in the Local Government Agreement.

Expenditures by Character	FY 2024	FY 2025	FY 2026	\$ Change	% Change
Expenditures by Character	Actual	Approved	Proposed	2025 - 2026	2025 - 2026
Personnel	\$173,878	\$392,718	\$362,898	(\$29,820)	-7.6%
Non-Personnel	\$6,485,144	\$6,654,966	\$6,959,116	\$304,150	4.6%
Total Program Expenditures (All Funds)	\$6,659,022	\$7,047,684	\$7,322,014	\$274,330	3.9%
Total Program FTEs	0.00	0.00	0.00	0.00	0.00

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FY 2026 BUDGET DEVELOPMENT & ADOPTION SCHEDULE

Members of the public were invited to participate in the following budget-related sessions listed below. Visit alexandriava.gov/Budget for the most up-to-date list of meeting dates, times and locations. Scheduled budget meetings had both in person and remote attendance options. The City's FY 2026 budget resources website page include links for recordings of each scheduled budget meeting.

Date	EVENT
Tuesday, February 25, 2025	City Manager's FY 2026 Proposed Budget Presentation to City Council (7:00 p.m.)
Wednesday, February 26, 2025	Budget Work Session # 1: City Capital Improvement (7:00 p.m.)
Thursday, February 27, 2025	Public Presentation of City Manager's FY 2026 Proposed Budget (7:00 p.m.)
Wednesday, March 5, 2025	Budget Work Session # 2: ACPS (7:00 p.m.)
Monday, March 10, 2025	City Council Public Hearing - FY 2026 Budget (5:30 p.m.)
Wednesday, March 12, 2025	Budget Work Session # 3: (TBD) (7:00 p.m.)
Saturday, March 15, 2025	City Council Public Hearing - FY 2026 Budget (9:30 a.m.)
Monday, March 17, 2025	Budget Work Session # 4: (TBD) (7:00 p.m.)
Wednesday, March 26, 2025	Budget Work Session # 4: (TBD) (7:00 p.m.)
Tuesday, April 8, 2025	City Council Public Hearing - Tax Rate/ FY26 Budget Add-Delete (5:30 p.m.)
Tuesday, April 22, 2025	Budget Work Session # 6: Preliminary Add/Delete (7:00 p.m.)
Monday, April 28, 2025	Budget Work Session # 7: Fina Add/Delete (7:00 p.m.)
Wednesday, April 30, 2025	FY 2026 Budget Adoption/Tax Rate Adoption (9:30 a.m.)
Tuesday, July 1, 2025	Fiscal Year 2026 starts

Agendas, memos, presentations, and videos of the meetings can be found by visiting <u>alexandriava.gov/Budget</u> and selecting <u>FY 2026 Budget Development Resources</u>.